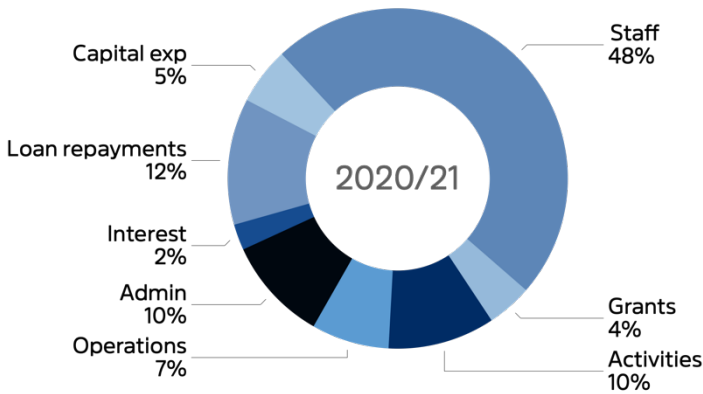


We are enormously grateful for the financial support that you have provided to KCA that enables us to undertake the ministry that God has given us. We thank you for the trust that you have placed in us, and we recognise the need to ensure that you are kept regularly informed and that we are accountable to you so as enable you to commit financially to the vision of the Church. Therefore, we will aim to issue this update on a termly basis.

## Explanation of our Expenditure :



- **Staff** : Salaries and statutory tax, NI, pensions etc : *4 full time staff and 8 part time staff*
- **Grants** : Monies given to aid projects.
- **Activities** : The things we do as a church.
- **Operations** : The cost of operation maintenance and upkeep ... e.g. £3k lift maintenance.
- **Admin** : insurances, legal, subscriptions, safeguarding and other legal necessities.
- **Interest** : The interest paid on our ongoing loan arrangement each year.
- **Loan repayments** : Our mortgage payments on the building.
- **Capital expenditure** : We capitalise any significant identifiable item that will contribute to three years activities; e.g. computers.

You'll notice from above that the two largest items of expenditure are our staff team and our loan repayments.

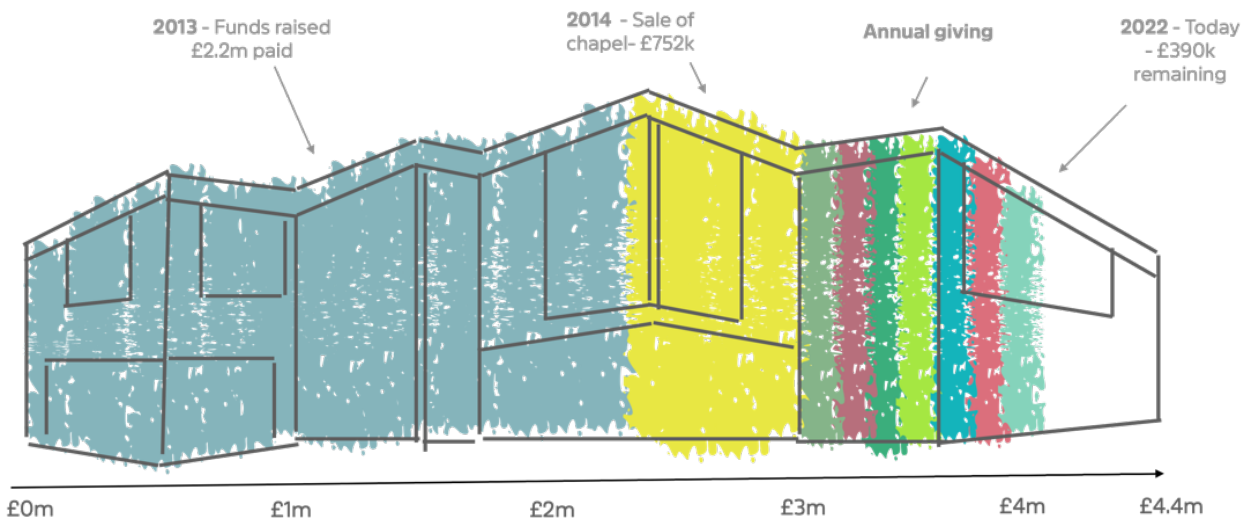
	2019/20 Year	2020/21 Year	2021/22 9mths
Staff Costs	251,658	280,175	220,871
Grants	16,524	24,971	11,116
Activities	73,593	58,942	64,670
Op Costs	65,628	42,815	34,001
Admin	46,642	57,401	31,712
Interest	19,146	14,289	9,067
Loan repayments	69,054	69,599	52,578
Capital exp	16,518	31,469	5,297
	<b>558,763</b>	<b>579,661</b>	<b>429,311</b>

**Staff** : Over the last 5 years at Kings we have reshaped the staffing mix in order to facilitate what we believed God was leading us to . This has been done with very little increase in cost and it has enabled growth in an efficient, but this has only been possible with the fantastic help of the huge volunteer force that facilitate everything we do at KCA.

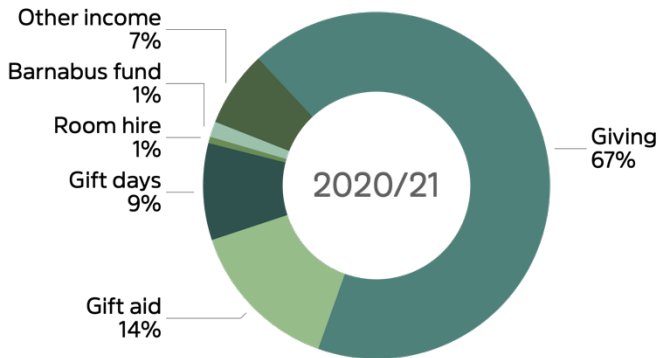
Staff cost analysis	2017	5 years	2021
Congregation (regular attenders)	240	→	315
Total staff hours per month	281	→	280
Cost of staff	£278k	→	£280k
Congregation per staff hrs	1.17	→	0.89

## Loan repayments :

Since 2013 when we moved into the new church building, we have been able to make regular loan payments thanks to your continued giving. At the end of this fiscal year we will have remaining £390k of loan to repay.



## Explanation of our income :



- **Giving** : Money given by the congregation
- **Gift aid** : 25% additional funds provided by government on taxpayers' giving.
- **Gift days** : held in March and September each year, providing an opportunity to give outside of our normal tithe/regular giving.
- **Room Hire** : rental income from building hire. (dropped by £30k a year due to Covid-19)
- **Barnabas fund** : money given specifically for supporting those amongst us who are in need.
- **Other income** : Restricted funds and other.

	2019/20 Year	2020/21 Year	2021/22 9 mths
Giving	355,510	404,928	260,427
Gift Aid	86,356	86,840	49,905
Gift Days	44,562	54,230	14,652
Room Hire	32,595	3,618	4,908
Barnabas Fund	110	8,690	1,140
Other Income	45,213	42,481	54,043
	<b>564,346</b>	<b>600,787</b>	<b>385,075</b>

**Giving** : It may surprise you to know that KCA relies entirely on the giving of its members and congregation. We have no external sources of income - everything we do is funded by the KCA community of believers and made possible through your generosity. The small proportion of our income that came from hire of the building (approx. £30-35k a year) has been lost over the last 2 years due to Covid-19 which has had a significant impact on our finances.

## Gift aid

Gift Aid is a crucial part of our income and it's so easy for us to access this if we have the right information. If you give and pay tax, please sign a Gift Aid Declaration. The Church will be able to claim an extra 25p on every £1 you give, and if you are a higher-rate taxpayer you will receive a similar tax benefit too! For help with this please contact: [David.Patterson@kca.church](mailto:David.Patterson@kca.church)

## Status:

In common with many charities, the second year of the pandemic has proved more challenging than the first. Our 'traffic light' is turning from amber to red, warning us that we need to boost our income back up to or even above previous levels, or face the possibility of curtailing the services we provide. We have a policy of maintaining an average of £80k in cash reserves, but as of 31 January this year the balance was just over £68k, in comparison to £118k last year.

## Actions:

- We will again be reviewing our expenditure and looking for every opportunity to initiate savings.
- We would ask that you review your giving to KCA :
  - If you have never given before and have questions about doing so, then please ask.
  - If you have been giving regularly but have not reviewed it for a while, then we would ask you please to do so.
  - If you are able, please consider giving to the gift day on the 13<sup>th</sup> March.
- Pray for wisdom as we move forward & for a release of finances in order to enable us to keep doing all that we feel led by God to do .



**Paul Thomas : on behalf of the Elders**